

## 2006 Approved Operating Budget Corporate Summary

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>Expenses</b>			
10 Personnel Costs	40,682,838	42,997,466	2,314,628
12 Allowances	371,732	276,032	(95,700)
21 Professional Technical & Contract Services	11,422,738	14,764,484	3,341,746
22 Insurance	1,996,057	2,065,402	69,345
23 Communications	1,235,941	1,199,015	(36,926)
24 Materials & Supplies	6,475,399	7,583,393	1,107,994
25 Energy Costs Utilities Taxes Rents & Leases	2,732,016	2,335,692	(396,324)
26 Maintenance & Repairs	1,564,593	1,452,041	(112,552)
27 Advertising & Promotion	403,438	357,893	(45,545)
28 Staff Development	607,590	650,020	42,430
29 Direct Capital Costs	163,761	100,711	(63,050)
31 Other Expenses	2,460,662	2,608,224	147,562
41 Contribution to Other Funds	11,536,948	14,283,087	2,746,139
42 Inter-Departmental Transfers	4,595,811	5,138,967	543,156
43 Transfers to Others	50,712,112	49,833,014	(879,098)
51 Debenture Principal & Interest	3,019,496	2,931,693	(87,803)
	<u>139,981,132</u>	<u>148,577,134</u>	<u>8,596,002</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(32,000,874)	(35,684,947)	(3,684,073)
3 User Fees & Charges	(12,431,034)	(13,793,734)	(1,362,700)
4 Interest & Penalty on Taxation	(1,300,000)	(1,050,000)	250,000
5 Contribution From Other Funds	(736,583)	(719,179)	17,404
7 Other Revenues	(1,030,506)	(1,206,491)	(175,985)
10 Personnel Costs	0	0	0
31 Other Expenses	10,000	52,400	42,400
44 Inter-Departmental Transfers Revenues	(6,124,188)	(6,323,507)	(199,319)
90 Taxation - General Levy	(74,689,979)	(77,568,392)	(2,878,413)
91 Taxation - Area Levy	(11,677,968)	(12,283,284)	(605,316)
	<u>(139,981,132)</u>	<u>(148,577,133)</u>	<u>(8,596,001)</u>
	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

**2006 Approved Operating Budget**  
**MAYOR COUNCIL & CAO**  
**Detailed Program Summary**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>MAYOR COUNCIL &amp; CAO</b>			
<b>Expenses</b>			
10 Personnel Costs	1,247,121	1,300,261	53,140
12 Allowances	66,100	67,400	1,300
21 Professional Technical & Contract Services	166,000	237,000	71,000
22 Insurance	1,550,000	1,700,000	150,000
23 Communications	53,450	100,650	47,200
24 Materials & Supplies	57,600	61,450	3,850
25 Energy Costs Utilities Taxes Rents & Leases	27,100	23,700	(3,400)
26 Maintenance & Repairs	1,000	0	(1,000)
27 Advertising & Promotion	56,000	99,200	43,200
28 Staff Development	79,400	87,750	8,350
29 Direct Capital Costs	21,000	0	(21,000)
31 Other Expenses	70,500	271,700	201,200
41 Contribution to Other Funds	65,000	(108,500)	(173,500)
42 Inter-Departmental Transfers	7,000	5,700	(1,300)
43 Transfers to Others	500	500	0
	<u>3,467,771</u>	<u>3,846,811</u>	<u>379,040</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(50,000)	(92,000)	(42,000)
3 User Fees & Charges	(332,200)	(279,765)	52,435
5 Contribution From Other Funds	(13,000)	0	13,000
7 Other Revenues	(7,500)	(40,000)	(32,500)
44 Inter-Departmental Transfers Revenues	0	0	0
	<u>(402,700)</u>	<u>(411,765)</u>	<u>(9,065)</u>
<b>MAYOR COUNCIL &amp; CAO</b>	<b>3,065,071</b>	<b>3,435,046</b>	<b>369,975</b>

**2006 Approved Operating Budget**  
**MAYOR COUNCIL & CAO**  
**Detailed Program Summary MAYOR & COUNCIL**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>MAYOR COUNCIL &amp; CAO</b>			
<b>MAYOR &amp; COUNCIL</b>			
<b>Expenses</b>			
10 Personnel Costs	396,901	402,312	5,411
12 Allowances	54,000	55,000	1,000
21 Professional Technical & Contract Services	0	0	0
23 Communications	9,200	9,200	0
24 Materials & Supplies	4,000	4,000	0
25 Energy Costs Utilities Taxes Rents & Leases	0	0	0
26 Maintenance & Repairs	1,000	0	(1,000)
27 Advertising & Promotion	5,000	5,000	0
28 Staff Development	51,500	51,500	0
31 Other Expenses	0	0	0
42 Inter-Departmental Transfers	0	0	0
	<u>521,601</u>	<u>527,012</u>	<u>5,411</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	0	0	0
7 Other Revenues	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>
<b>MAYOR &amp; COUNCIL</b>	<u><u>521,601</u></u>	<u><u>527,012</u></u>	<u><u>5,411</u></u>

**2006 Approved Operating Budget**  
**MAYOR COUNCIL & CAO**  
**Detailed Program Summary CAO**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>MAYOR COUNCIL &amp; CAO</b>			
<b>CAO</b>			
<b>Expenses</b>			
10 Personnel Costs	336,645	346,399	9,754
12 Allowances	4,200	4,800	600
21 Professional Technical & Contract Services	12,000	40,000	28,000
23 Communications	4,050	1,700	(2,350)
24 Materials & Supplies	600	0	(600)
25 Energy Costs Utilities Taxes Rents & Leases	3,400	0	(3,400)
26 Maintenance & Repairs	0	0	0
27 Advertising & Promotion	47,500	65,200	17,700
28 Staff Development	16,650	25,500	8,850
29 Direct Capital Costs	1,000	0	(1,000)
31 Other Expenses	0	0	0
42 Inter-Departmental Transfers	7,000	5,500	(1,500)
43 Transfers to Others	0	0	0
	<u>433,045</u>	<u>489,099</u>	<u>56,054</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	0	0	0
5 Contribution From Other Funds	0	0	0
7 Other Revenues	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>
<b>CAO</b>	<u><b>433,045</b></u>	<u><b>489,099</b></u>	<u><b>56,054</b></u>

**2006 Approved Operating Budget**  
**MAYOR COUNCIL & CAO**  
**Detailed Program Summary CLERK**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>MAYOR COUNCIL &amp; CAO</b>			
<b>CLERK</b>			
<b>Expenses</b>			
10 Personnel Costs	453,947	495,298	41,351
12 Allowances	7,700	7,400	(300)
21 Professional Technical & Contract Services	21,000	24,000	3,000
22 Insurance	0	0	0
23 Communications	40,200	89,750	49,550
24 Materials & Supplies	44,000	47,800	3,800
25 Energy Costs Utilities Taxes Rents & Leases	23,700	23,700	0
26 Maintenance & Repairs	0	0	0
27 Advertising & Promotion	2,000	25,500	23,500
28 Staff Development	11,250	10,750	(500)
29 Direct Capital Costs	20,000	0	(20,000)
31 Other Expenses	63,250	265,500	202,250
41 Contribution to Other Funds	65,000	(140,000)	(205,000)
42 Inter-Departmental Transfers	0	200	200
43 Transfers to Others	500	500	0
	<u>752,547</u>	<u>850,398</u>	<u>97,851</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(50,000)	(92,000)	(42,000)
3 User Fees & Charges	(312,200)	(251,065)	61,135
5 Contribution From Other Funds	(13,000)	0	13,000
7 Other Revenues	0	0	0
	<u>(375,200)</u>	<u>(343,065)</u>	<u>32,135</u>
<b>CLERK</b>	<u><u>377,347</u></u>	<u><u>507,333</u></u>	<u><u>129,986</u></u>

**2006 Approved Operating Budget**  
**MAYOR COUNCIL & CAO**  
**Detailed Program Summary LEGAL & INSURANCE**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>MAYOR COUNCIL &amp; CAO</b>			
<b>LEGAL &amp; INSURANCE</b>			
Expenses			
10 Personnel Costs	59,628	56,252	(3,376)
12 Allowances	200	200	0
21 Professional Technical & Contract Services	133,000	173,000	40,000
22 Insurance	1,550,000	1,700,000	150,000
23 Communications	0	0	0
24 Materials & Supplies	9,000	9,650	650
27 Advertising & Promotion	1,500	3,500	2,000
31 Other Expenses	7,250	6,200	(1,050)
41 Contribution to Other Funds	0	31,500	31,500
	<u>1,760,578</u>	<u>1,980,302</u>	<u>219,724</u>
Revenues			
3 User Fees & Charges	(20,000)	(28,700)	(8,700)
7 Other Revenues	(7,500)	(40,000)	(32,500)
44 Inter-Departmental Transfers Revenues	0	0	0
	<u>(27,500)</u>	<u>(68,700)</u>	<u>(41,200)</u>
<b>LEGAL &amp; INSURANCE</b>	<u><u>1,733,078</u></u>	<u><u>1,911,602</u></u>	<u><u>178,524</u></u>

**2006 Approved Operating Budget**  
**FINANCE**  
**Detailed Program Summary**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>FINANCE</b>			
<b>Expenses</b>			
10 Personnel Costs	2,745,330	2,789,669	44,339
12 Allowances	15,570	16,870	1,300
21 Professional Technical & Contract Services	230,950	223,750	(7,200)
23 Communications	484,418	546,082	61,664
24 Materials & Supplies	64,850	65,273	423
25 Energy Costs Utilities Taxes Rents & Leases	83,050	78,300	(4,750)
26 Maintenance & Repairs	366,413	264,000	(102,413)
27 Advertising & Promotion	17,720	16,520	(1,200)
28 Staff Development	78,792	91,295	12,503
29 Direct Capital Costs	2,000	4,500	2,500
31 Other Expenses	1,278,820	1,316,511	37,691
41 Contribution to Other Funds	(100,000)	100,000	200,000
42 Inter-Departmental Transfers	0	0	0
43 Transfers to Others	405,000	452,000	47,000
	<u>5,672,913</u>	<u>5,964,770</u>	<u>291,857</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	(1,491,100)	(1,711,550)	(220,450)
4 Interest & Penalty on Taxation	0	(50,000)	(50,000)
5 Contribution From Other Funds	0	(100,000)	(100,000)
7 Other Revenues	(612,500)	(660,000)	(47,500)
44 Inter-Departmental Transfers Revenues	(474,826)	(416,014)	58,812
	<u>(2,578,426)</u>	<u>(2,937,564)</u>	<u>(359,138)</u>
<b>FINANCE</b>	<b>3,094,487</b>	<b>3,027,206</b>	<b>(67,281)</b>

**2006 Approved Operating Budget**  
**FINANCE**  
**Detailed Program Summary FINANCIAL PLANNING**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>FINANCE</b>			
<b>FINANCIAL PLANNING</b>			
Expenses			
10 Personnel Costs	353,097	362,199	9,102
12 Allowances	1,000	400	(600)
21 Professional Technical & Contract Services	5,000	4,000	(1,000)
23 Communications	0	2,000	2,000
24 Materials & Supplies	1,900	2,400	500
26 Maintenance & Repairs	0	0	0
27 Advertising & Promotion	500	0	(500)
28 Staff Development	7,220	11,300	4,080
29 Direct Capital Costs	0	0	0
31 Other Expenses	0	200	200
	<u>368,717</u>	<u>382,499</u>	<u>13,782</u>
Revenues			
3 User Fees & Charges	0	0	0
7 Other Revenues	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>
<b>FINANCIAL PLANNING</b>	<u><u>368,717</u></u>	<u><u>382,499</u></u>	<u><u>13,782</u></u>

**2006 Approved Operating Budget**  
**FINANCE**  
**Detailed Program Summary GENERAL ACCOUNTING**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>FINANCE</b>			
<b>GENERAL ACCOUNTING</b>			
<b>Expenses</b>			
10 Personnel Costs	386,046	340,722	(45,324)
12 Allowances	0	0	0
21 Professional Technical & Contract Services	88,000	78,150	(9,850)
23 Communications	875	650	(225)
24 Materials & Supplies	3,100	2,500	(600)
25 Energy Costs Utilities Taxes Rents & Leases	1,250	1,500	250
26 Maintenance & Repairs	0	0	0
27 Advertising & Promotion	1,300	1,300	0
28 Staff Development	3,550	9,050	5,500
29 Direct Capital Costs	0	0	0
31 Other Expenses	20,000	20,700	700
41 Contribution to Other Funds	0	0	0
42 Inter-Departmental Transfers	0	0	0
	<u>504,121</u>	<u>454,572</u>	<u>(49,549)</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	(1,200)	(3,200)	(2,000)
5 Contribution From Other Funds	0	0	0
7 Other Revenues	(610,000)	(660,000)	(50,000)
44 Inter-Departmental Transfers Revenues	(66,571)	0	66,571
	<u>(677,771)</u>	<u>(663,200)</u>	<u>14,571</u>
<b>GENERAL ACCOUNTING</b>	<u><u>(173,650)</u></u>	<u><u>(208,628)</u></u>	<u><u>(34,978)</u></u>

**2006 Approved Operating Budget**  
**FINANCE**  
**Detailed Program Summary REVENUE & TAXATION**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>FINANCE</b>			
<b>REVENUE &amp; TAXATION</b>			
Expenses			
10 Personnel Costs	613,941	628,456	14,515
12 Allowances	2,500	4,400	1,900
21 Professional Technical & Contract Services	85,500	94,000	8,500
23 Communications	88,000	105,700	17,700
24 Materials & Supplies	20,800	21,700	900
25 Energy Costs Utilities Taxes Rents & Leases	9,500	10,500	1,000
26 Maintenance & Repairs	0	0	0
27 Advertising & Promotion	3,000	2,800	(200)
28 Staff Development	13,600	14,100	500
29 Direct Capital Costs	0	2,500	2,500
31 Other Expenses	1,098,720	1,147,161	48,441
42 Inter-Departmental Transfers	0	0	0
43 Transfers to Others	0	10,000	10,000
	<u>1,935,561</u>	<u>2,041,317</u>	<u>105,756</u>
Revenues			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	(88,400)	(228,850)	(140,450)
4 Interest & Penalty on Taxation	0	(50,000)	(50,000)
7 Other Revenues	0	0	0
44 Inter-Departmental Transfers Revenues	(300,000)	(300,000)	0
	<u>(388,400)</u>	<u>(578,850)</u>	<u>(190,450)</u>
<b>REVENUE &amp; TAXATION</b>	<u><u>1,547,161</u></u>	<u><u>1,462,467</u></u>	<u><u>(84,694)</u></u>

**2006 Approved Operating Budget**  
**FINANCE**

**Detailed Program Summary PURCHASING & ACCOUNTS PAYABLE**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>FINANCE</b>			
<b>PURCHASING &amp; ACCOUNTS PAYABLE</b>			
Expenses			
10 Personnel Costs	370,406	397,594	27,188
12 Allowances	1,070	1,270	200
21 Professional Technical & Contract Services	1,250	150	(1,100)
23 Communications	14,100	13,950	(150)
24 Materials & Supplies	9,200	8,850	(350)
25 Energy Costs Utilities Taxes Rents & Leases	9,200	1,200	(8,000)
26 Maintenance & Repairs	100	0	(100)
27 Advertising & Promotion	500	0	(500)
28 Staff Development	5,960	6,350	390
29 Direct Capital Costs	2,000	2,000	0
31 Other Expenses	0	0	0
42 Inter-Departmental Transfers	0	0	0
	<u>413,786</u>	<u>431,364</u>	<u>17,578</u>
Revenues			
3 User Fees & Charges	0	(3,000)	(3,000)
	<u>0</u>	<u>(3,000)</u>	<u>(3,000)</u>
<b>PURCHASING &amp; ACCOUNTS PAYABLE</b>	<b><u>413,786</u></b>	<b><u>428,364</u></b>	<b><u>14,578</u></b>

**2006 Approved Operating Budget**  
**FINANCE**  
**Detailed Program Summary INFORMATION TECHNOLOGY**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>FINANCE</b>			
<b>INFORMATION TECHNOLOGY</b>			
<b>Expenses</b>			
10 Personnel Costs	654,011	675,273	21,262
12 Allowances	6,000	6,000	0
21 Professional Technical & Contract Services	30,000	30,000	0
23 Communications	360,643	402,982	42,339
24 Materials & Supplies	15,000	15,000	0
25 Energy Costs Utilities Taxes Rents & Leases	0	0	0
26 Maintenance & Repairs	362,313	260,000	(102,313)
27 Advertising & Promotion	420	420	0
28 Staff Development	42,132	44,415	2,283
29 Direct Capital Costs	0	0	0
31 Other Expenses	0	0	0
41 Contribution to Other Funds	(100,000)	100,000	200,000
	<u>1,370,519</u>	<u>1,534,090</u>	<u>163,571</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	0	0	0
5 Contribution From Other Funds	0	(100,000)	(100,000)
7 Other Revenues	(2,500)	0	2,500
44 Inter-Departmental Transfers Revenues	(108,255)	(116,014)	(7,759)
	<u>(110,755)</u>	<u>(216,014)</u>	<u>(105,259)</u>
<b>INFORMATION TECHNOLOGY</b>	<u><u>1,259,764</u></u>	<u><u>1,318,076</u></u>	<u><u>58,312</u></u>

**2006 Approved Operating Budget**  
**FINANCE**  
**Detailed Program Summary PROVINCIAL OFFENCES**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>FINANCE</b>			
<b>PROVINCIAL OFFENCES</b>			
Expenses			
10 Personnel Costs	367,829	385,425	17,596
12 Allowances	5,000	4,800	(200)
21 Professional Technical & Contract Services	21,200	17,450	(3,750)
23 Communications	20,800	20,800	0
24 Materials & Supplies	14,850	14,823	(27)
25 Energy Costs Utilities Taxes Rents & Leases	63,100	65,100	2,000
26 Maintenance & Repairs	4,000	4,000	0
27 Advertising & Promotion	12,000	12,000	0
28 Staff Development	6,330	6,080	(250)
29 Direct Capital Costs	0	0	0
31 Other Expenses	160,100	148,450	(11,650)
42 Inter-Departmental Transfers	0	0	0
43 Transfers to Others	405,000	442,000	37,000
	<u>1,080,209</u>	<u>1,120,928</u>	<u>40,719</u>
Revenues			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	(1,401,500)	(1,476,500)	(75,000)
7 Other Revenues	0	0	0
	<u>(1,401,500)</u>	<u>(1,476,500)</u>	<u>(75,000)</u>
<b>PROVINCIAL OFFENCES</b>	<u><u>(321,291)</u></u>	<u><u>(355,572)</u></u>	<u><u>(34,281)</u></u>

**2006 Approved Operating Budget**  
**HUMAN RESOURCES**  
**Detailed Program Summary**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>HUMAN RESOURCES</b>			
<b>Expenses</b>			
10 Personnel Costs	1,036,152	1,120,618	84,466
12 Allowances	2,300	2,300	0
21 Professional Technical & Contract Services	145,150	145,150	0
22 Insurance	355,000	330,000	(25,000)
23 Communications	6,000	6,000	0
24 Materials & Supplies	20,600	20,600	0
25 Energy Costs Utilities Taxes Rents & Leases	7,300	12,000	4,700
26 Maintenance & Repairs	2,800	2,800	0
27 Advertising & Promotion	33,850	33,850	0
28 Staff Development	78,428	113,428	35,000
29 Direct Capital Costs	0	0	0
31 Other Expenses	4,050	6,450	2,400
41 Contribution to Other Funds	100,000	100,000	0
42 Inter-Departmental Transfers	0	0	0
43 Transfers to Others	2,000	2,000	0
	<u>1,793,630</u>	<u>1,895,196</u>	<u>101,566</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	(10,000)	(10,000)	0
5 Contribution From Other Funds	(86,000)	0	86,000
7 Other Revenues	0	0	0
44 Inter-Departmental Transfers Revenues	(62,500)	(62,500)	0
	<u>(158,500)</u>	<u>(72,500)</u>	<u>86,000</u>
<b>HUMAN RESOURCES</b>	<b>1,635,130</b>	<b>1,822,696</b>	<b>187,566</b>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>Expenses</b>			
10 Personnel Costs	0	0	0
12 Allowances	0	0	0
21 Professional Technical & Contract Services	0	0	0
23 Communications	0	0	0
24 Materials & Supplies	0	0	0
25 Energy Costs Utilities Taxes Rents & Leases	0	0	0
26 Maintenance & Repairs	0	0	0
27 Advertising & Promotion	0	0	0
28 Staff Development	0	0	0
31 Other Expenses	15,810	23,352	7,542
41 Contribution to Other Funds	10,135,913	11,820,509	1,684,596
43 Transfers to Others	23,174,900	24,134,590	959,690
51 Debenture Principal & Interest	3,019,496	2,931,693	(87,803)
	<u>36,346,119</u>	<u>38,910,144</u>	<u>2,564,025</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(5,987,000)	(8,191,801)	(2,204,801)
3 User Fees & Charges	0	0	0
4 Interest & Penalty on Taxation	(1,300,000)	(1,000,000)	300,000
5 Contribution From Other Funds	(32,015)	(60,000)	(27,985)
7 Other Revenues	(179,277)	(165,936)	13,341
31 Other Expenses	10,000	5,000	(5,000)
90 Taxation - General levy	(74,689,979)	(77,568,392)	(2,878,413)
91 Taxation - Area Levy	(11,677,968)	(12,283,284)	(605,316)
	<u>(93,856,239)</u>	<u>(99,264,412)</u>	<u>(5,408,173)</u>
<b>CITY CORPORATE ITEMS</b>	<b>(57,510,120)</b>	<b>(60,354,269)</b>	<b>(2,844,149)</b>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary AREA LEVIES**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>AREA LEVIES</b>			
<b>Expenses</b>			
10 Personnel Costs	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>
<b>Revenues</b>			
7 Other Revenues	0	0	0
91 Taxation - Area Levy	(11,477,334)	(12,087,694)	(610,360)
	<u>(11,477,334)</u>	<u>(12,087,694)</u>	<u>(610,360)</u>
<b>AREA LEVIES</b>	<b><u>(11,477,334)</u></b>	<b><u>(12,087,694)</u></b>	<b><u>(610,360)</u></b>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary EDUCATION LEVY**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>EDUCATION LEVY</b>			
Revenues			
90 Taxation - General levy	(23,110,310)	(24,010,000)	(899,690)
	<u>(23,110,310)</u>	<u>(24,010,000)</u>	<u>(899,690)</u>
<b>EDUCATION LEVY</b>	<b><u>(23,110,310)</u></b>	<b><u>(24,010,000)</u></b>	<b><u>(899,690)</u></b>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary GENERAL TAX LEVY**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>GENERAL TAX LEVY</b>			
Revenues			
90 Taxation - General levy	(50,189,421)	(52,316,104)	(2,126,683)
	<u>(50,189,421)</u>	<u>(52,316,104)</u>	<u>(2,126,683)</u>
<b>GENERAL TAX LEVY</b>	<u><b>(50,189,421)</b></u>	<u><b>(52,316,104)</b></u>	<u><b>(2,126,683)</b></u>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary LINDSAY BIA**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>LINDSAY BIA</b>			
<b>Expenses</b>			
10 Personnel Costs	0	0	0
21 Professional Technical & Contract Services	0	0	0
23 Communications	0	0	0
24 Materials & Supplies	0	0	0
25 Energy Costs Utilities Taxes Rents & Leases	0	0	0
26 Maintenance & Repairs	0	0	0
27 Advertising & Promotion	0	0	0
28 Staff Development	0	0	0
31 Other Expenses	0	0	0
43 Transfers to Others	64,590	64,590	0
	<u>64,590</u>	<u>64,590</u>	<u>0</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	0	0	0
7 Other Revenues	0	0	0
91 Taxation - Area Levy	(64,590)	(64,590)	0
	<u>(64,590)</u>	<u>(64,590)</u>	<u>0</u>
<b>LINDSAY BIA</b>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary MISCELLANOUS CORPORATE ITEMS**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>MISCELLANOUS CORPORATE ITEMS</b>			
<b>Expenses</b>			
10 Personnel Costs	0	0	0
31 Other Expenses	3,000	0	(3,000)
41 Contribution to Other Funds	1,992,298	1,628,523	(363,775)
43 Transfers to Others	0	60,000	60,000
51 Debenture Principal & Interest	0	0	0
	<u>1,995,298</u>	<u>1,688,523</u>	<u>(306,775)</u>
<b>Revenues</b>			
3 User Fees & Charges	0	0	0
5 Contribution From Other Funds	0	(60,000)	(60,000)
7 Other Revenues	(40,000)	(60,000)	(20,000)
90 Taxation - General levy	0	0	0
91 Taxation - Area Levy	0	0	0
	<u>(40,000)</u>	<u>(120,000)</u>	<u>(80,000)</u>
<b>MISCELLANOUS CORPORATE ITEMS</b>	<u><u>1,955,298</u></u>	<u><u>1,568,523</u></u>	<u><u>(386,775)</u></u>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary MUNICIPAL DRAINS**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>CITY CORPORATE ITEMS</b>			
<b>MUNICIPAL DRAINS</b>			
<b>Expenses</b>			
10 Personnel Costs	0	0	0
12 Allowances	0	0	0
21 Professional Technical & Contract Services	0	0	0
23 Communications	0	0	0
24 Materials & Supplies	0	0	0
31 Other Expenses	0	0	0
51 Debenture Principal & Interest	131,703	131,000	(703)
	<u>131,703</u>	<u>131,000</u>	<u>(703)</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	0	0	0
7 Other Revenues	0	0	0
91 Taxation - Area Levy	(136,044)	(131,000)	5,044
	<u>(136,044)</u>	<u>(131,000)</u>	<u>5,044</u>
<b>MUNICIPAL DRAINS</b>	<u><u>(4,341)</u></u>	<u><u>0</u></u>	<u><u>4,341</u></u>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary CORPORATE FUNDING PROGRAMS**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>CORPORATE FUNDING PROGRAMS</b>			
<b>Expenses</b>			
41 Contribution to Other Funds	0	1,348,947	1,348,947
	<u>0</u>	<u>1,348,947</u>	<u>1,348,947</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(5,775,675)	(7,985,726)	(2,210,051)
	<u>(5,775,675)</u>	<u>(7,985,726)</u>	<u>(2,210,051)</u>
<b>CORPORATE FUNDING PROGRAMS</b>	<u><b>(5,775,675)</b></u>	<u><b>(6,636,779)</b></u>	<u><b>(861,104)</b></u>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary PAYMENTS IN LIEU**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>PAYMENTS IN LIEU</b>			
Revenues			
2 Grants, Donations & Subsidies	(211,325)	(206,075)	5,250
90 Taxation - General levy	(151,161)	(160,000)	(8,839)
	<u>(362,486)</u>	<u>(366,075)</u>	<u>(3,589)</u>
<b>PAYMENTS IN LIEU</b>	<u><b>(362,486)</b></u>	<u><b>(366,075)</b></u>	<u><b>(3,589)</b></u>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary PRIOR YEARS SURPLUS/DEFICIT**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>PRIOR YEARS SURPLUS/DEFICIT</b>			
Revenues			
5 Contribution From Other Funds	0	0	0
7 Other Revenues	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>
<b>PRIOR YEARS SURPLUS/DEFICIT</b>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary ROSS MEMORIAL HOSPITAL**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>ROSS MEMORIAL HOSPITAL</b>			
Expenses			
10 Personnel Costs	0	0	0
21 Professional Technical & Contract Services	0	0	0
31 Other Expenses	12,810	23,352	10,542
41 Contribution to Other Funds	0	0	0
51 Debenture Principal & Interest	915,554	914,872	(682)
	<u>928,364</u>	<u>938,224</u>	<u>9,860</u>
Revenues			
7 Other Revenues	(139,277)	(105,936)	33,341
90 Taxation - Area Levy	(789,087)	(832,288)	(43,201)
	<u>(928,364)</u>	<u>(938,224)</u>	<u>(9,860)</u>
<b>ROSS MEMORIAL HOSPITAL</b>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary SCHOOL SUPPORT**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>SCHOOL SUPPORT</b>			
Expenses			
43 Transfers to Others	23,110,310	24,010,000	899,690
	<u>23,110,310</u>	<u>24,010,000</u>	<u>899,690</u>
<b>SCHOOL SUPPORT</b>	<u><u>23,110,310</u></u>	<u><u>24,010,000</u></u>	<u><u>899,690</u></u>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary SUPPLEMENTARY TAXES**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>SUPPLEMENTARY TAXES</b>			
Revenues			
90 Taxation - General levy	(1,000,000)	(750,000)	250,000
	<u>(1,000,000)</u>	<u>(750,000)</u>	<u>250,000</u>
<b>SUPPLEMENTARY TAXES</b>	<b><u>(1,000,000)</u></b>	<b><u>(750,000)</u></b>	<b><u>250,000</u></b>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary TAX SUPPORTED CAPITAL**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>TAX SUPPORTED CAPITAL</b>			
<b>Expenses</b>			
41 Contribution to Other Funds	8,143,615	8,843,039	699,424
51 Debenture Principal & Interest	1,972,239	1,885,821	(86,418)
	<u>10,115,854</u>	<u>10,728,860</u>	<u>613,006</u>
<b>Revenues</b>			
5 Contribution From Other Funds	(32,015)	0	32,015
7 Other Revenues	0	0	0
	<u>(32,015)</u>	<u>0</u>	<u>32,015</u>
<b>TAX SUPPORTED CAPITAL</b>	<u><u>10,083,839</u></u>	<u><u>10,728,860</u></u>	<u><u>645,021</u></u>

**2006 Approved Operating Budget**  
**CITY CORPORATE ITEMS**  
**Detailed Program Summary TAXATION - PROGRAMS & FEES**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>CITY CORPORATE ITEMS</b>			
<b>TAXATION - PROGRAMS &amp; FEES</b>			
Revenues			
4 Interest & Penalty on Taxation	(1,300,000)	(1,000,000)	300,000
31 Other Expenses	10,000	5,000	(5,000)
90 Taxation - General levy	550,000	500,000	(50,000)
91 Taxation - Area Levy	0	0	0
	<u>(740,000)</u>	<u>(495,000)</u>	<u>245,000</u>
<b>TAXATION - PROGRAMS &amp; FEES</b>	<b><u>(740,000)</u></b>	<b><u>(495,000)</u></b>	<b><u>245,000</u></b>

**2006 Approved Operating Budget**  
**POLICE SERVICES**  
**Detailed Program Summary**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>POLICE SERVICES</b>			
<b>Expenses</b>			
10 Personnel Costs	4,481,573	4,933,948	452,375
12 Allowances	12,492	16,410	3,918
21 Professional Technical & Contract Services	133,229	139,814	6,585
22 Insurance	7,400	7,400	0
23 Communications	43,275	37,459	(5,816)
24 Materials & Supplies	171,684	173,944	2,260
25 Energy Costs Utilities Taxes Rents & Leases	11,600	4,300	(7,300)
26 Maintenance & Repairs	56,992	60,671	3,679
27 Advertising & Promotion	6,600	9,760	3,160
28 Staff Development	40,675	42,840	2,165
29 Direct Capital Costs	0	0	0
31 Other Expenses	21,911	55,894	33,983
41 Contribution to Other Funds	0	120,295	120,295
42 Inter-Departmental Transfers	39,803	70,283	30,480
43 Transfers to Others	4,346,843	4,346,046	(797)
51 Debenture Principal & Interest	0	0	0
	<u>9,374,077</u>	<u>10,019,064</u>	<u>644,987</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(328,235)	(428,175)	(99,940)
3 User Fees & Charges	(70,350)	(72,091)	(1,741)
5 Contribution From Other Funds	(350,748)	(374,140)	(23,392)
7 Other Revenues	0	0	0
44 Inter-Departmental Transfers Revenues	(338,924)	(345,563)	(6,639)
	<u>(1,088,257)</u>	<u>(1,219,969)</u>	<u>(131,712)</u>
<b>POLICE SERVICES</b>	<b>8,285,820</b>	<b>8,799,095</b>	<b>513,275</b>

**2006 Approved Operating Budget**  
**POLICE SERVICES**  
**Detailed Program Summary CKL POLICE SERVICE**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>POLICE SERVICES</b>			
<b>CKL POLICE SERVICE</b>			
<b>AREA RATED Expenses</b>			
10 Personnel Costs	4,142,395	4,584,650	442,255
12 Allowances	12,492	16,410	3,918
21 Professional Technical & Contract Services	130,829	139,814	8,985
22 Insurance	7,000	7,000	0
23 Communications	38,275	37,459	(816)
24 Materials & Supplies	156,682	158,982	2,300
25 Energy Costs Utilities Taxes Rents & Leases	4,300	4,300	0
26 Maintenance & Repairs	54,792	59,071	4,279
27 Advertising & Promotion	6,600	9,760	3,160
28 Staff Development	40,425	42,590	2,165
29 Direct Capital Costs	0	0	0
31 Other Expenses	21,837	55,820	33,983
41 Contribution to Other Funds	0	120,295	120,295
42 Inter-Departmental Transfers	160	30,640	30,480
51 Debenture Principal & Interest	0	0	0
	<u>4,615,787</u>	<u>5,266,791</u>	<u>651,004</u>
<b>AREA RATED Revenues</b>			
2 Grants, Donations & Subsidies	(328,235)	(428,175)	(99,940)
3 User Fees & Charges	(70,350)	(72,091)	(1,741)
5 Contribution From Other Funds	0	(215,140)	(215,140)
7 Other Revenues	0	0	0
44 Inter-Departmental Transfers Revenues	(338,924)	(345,563)	(6,639)
	<u>(737,509)</u>	<u>(1,060,969)</u>	<u>(323,460)</u>

**2006 Approved Operating Budget**  
**POLICE SERVICES**  
**Detailed Program Summary CKL POLICE SERVICE**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>POLICE SERVICES</b>			
<b>CKL POLICE SERVICE</b>			
<b>GENERAL RATED Expenses</b>			
10 Personnel Costs	339,178	349,298	10,120
21 Professional Technical & Contract Services	0	0	0
22 Insurance	400	400	0
24 Materials & Supplies	15,002	14,962	(40)
26 Maintenance & Repairs	1,600	1,600	0
28 Staff Development	250	250	0
31 Other Expenses	74	74	0
42 Inter-Departmental Transfers	39,643	39,643	0
	<u>396,147</u>	<u>406,227</u>	<u>10,080</u>
<b>GENERAL RATED Revenues</b>			
3 User Fees & Charges	0	0	0
7 Other Revenues	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>
<b>CKL POLICE SERVICE</b>	<u><u>4,274,425</u></u>	<u><u>4,612,049</u></u>	<u><u>337,624</u></u>

**2006 Approved Operating Budget**  
**POLICE SERVICES**  
**Detailed Program Summary ONTARIO PROVINCIAL POLICE**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>POLICE SERVICES</b>			
<b>ONTARIO PROVINCIAL POLICE</b>			
<b>AREA RATED Expenses</b>			
21 Professional Technical & Contract Services	2,400	0	(2,400)
23 Communications	5,000	0	(5,000)
24 Materials & Supplies	0	0	0
25 Energy Costs Utilities Taxes Rents & Leases	7,300	0	(7,300)
26 Maintenance & Repairs	600	0	(600)
28 Staff Development	0	0	0
31 Other Expenses	0	0	0
41 Contribution to Other Funds	0	0	0
43 Transfers to Others	4,346,843	4,346,046	(797)
	<u>4,362,143</u>	<u>4,346,046</u>	<u>(16,097)</u>
<b>AREA RATED Revenues</b>			
5 Contribution From Other Funds	(350,748)	(159,000)	191,748
	<u>(350,748)</u>	<u>(159,000)</u>	<u>191,748</u>

**2006 Approved Operating Budget**  
**POLICE SERVICES**  
**Detailed Program Summary ONTARIO PROVINCIAL POLICE**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>POLICE SERVICES</b>			
<b>ONTARIO PROVINCIAL POLICE</b>	<u><u>4,011,395</u></u>	<u><u>4,187,046</u></u>	<u><u>175,651</u></u>

**2006 Approved Operating Budget**  
**COMMUNITY SERVICES**  
**Detailed Program Summary**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>COMMUNITY SERVICES</b>			
<b>Expenses</b>			
10 Personnel Costs	5,149,334	5,440,741	291,407
12 Allowances	27,000	33,450	6,450
21 Professional Technical & Contract Services	759,270	774,869	15,599
22 Insurance	0	5,000	5,000
23 Communications	187,750	213,401	25,651
24 Materials & Supplies	507,577	482,690	(24,887)
25 Energy Costs Utilities Taxes Rents & Leases	1,335,655	1,373,369	37,714
26 Maintenance & Repairs	665,950	658,285	(7,665)
27 Advertising & Promotion	28,200	28,550	350
28 Staff Development	37,265	36,915	(350)
29 Direct Capital Costs	10,000	11,000	1,000
31 Other Expenses	77,535	152,252	74,717
41 Contribution to Other Funds	160,000	160,000	0
42 Inter-Departmental Transfers	12,500	177,726	165,226
43 Transfers to Others	74,000	186,000	112,000
51 Debenture Principal & Interest	0	0	0
	<u>9,032,036</u>	<u>9,734,249</u>	<u>702,213</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(307,533)	(325,233)	(17,700)
3 User Fees & Charges	(3,388,895)	(3,354,674)	34,221
5 Contribution From Other Funds	(39,200)	(39,200)	0
7 Other Revenues	0	1,500	1,500
44 Inter-Departmental Transfers Revenues	0	0	0
	<u>(3,735,628)</u>	<u>(3,717,607)</u>	<u>18,021</u>
<b>COMMUNITY SERVICES</b>	<b>5,296,408</b>	<b>6,016,642</b>	<b>720,234</b>

**2006 Approved Operating Budget**  
**COMMUNITY SERVICES**  
**Detailed Program Summary CUSTOMER SERVICES**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>COMMUNITY SERVICES</b>			
<b>CUSTOMER SERVICES</b>			
<b>Expenses</b>			
10 Personnel Costs	1,047,567	1,171,007	123,440
12 Allowances	4,000	5,000	1,000
21 Professional Technical & Contract Services	11,900	10,200	(1,700)
23 Communications	12,000	19,250	7,250
24 Materials & Supplies	16,000	16,350	350
25 Energy Costs Utilities Taxes Rents & Leases	8,200	3,700	(4,500)
26 Maintenance & Repairs	0	0	0
27 Advertising & Promotion	2,100	2,050	(50)
28 Staff Development	8,200	7,650	(550)
29 Direct Capital Costs	0	0	0
31 Other Expenses	0	0	0
42 Inter-Departmental Transfers	0	0	0
43 Transfers to Others	68,000	180,000	112,000
51 Debenture Principal & Interest	0	0	0
	<u>1,177,967</u>	<u>1,415,207</u>	<u>237,240</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	0	(10,000)	(10,000)
3 User Fees & Charges	0	0	0
5 Contribution From Other Funds	0	0	0
7 Other Revenues	0	0	0
	<u>0</u>	<u>(10,000)</u>	<u>(10,000)</u>
<b>CUSTOMER SERVICES</b>	<u><u>1,177,967</u></u>	<u><u>1,405,207</u></u>	<u><u>227,240</u></u>

**2006 Approved Operating Budget**  
**COMMUNITY SERVICES**  
**Detailed Program Summary PARKS & RECREATION**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>COMMUNITY SERVICES</b>			
<b>PARKS &amp; RECREATION</b>			
Expenses			
10 Personnel Costs	3,018,465	3,099,449	80,984
12 Allowances	12,400	15,400	3,000
21 Professional Technical & Contract Services	370,490	359,403	(11,087)
22 Insurance	0	5,000	5,000
23 Communications	49,050	59,451	10,401
24 Materials & Supplies	266,750	236,615	(30,135)
25 Energy Costs Utilities Taxes Rents & Leases	1,002,505	1,014,119	11,614
26 Maintenance & Repairs	507,300	501,435	(5,865)
27 Advertising & Promotion	18,000	18,000	0
28 Staff Development	18,300	18,500	200
29 Direct Capital Costs	0	0	0
31 Other Expenses	53,535	128,252	74,717
41 Contribution to Other Funds	160,000	160,000	0
42 Inter-Departmental Transfers	0	154,676	154,676
43 Transfers to Others	6,000	6,000	0
	<u>5,482,795</u>	<u>5,776,301</u>	<u>293,506</u>
Revenues			
2 Grants, Donations & Subsidies	(127,800)	(126,500)	1,300
3 User Fees & Charges	(3,293,553)	(3,255,905)	37,648
5 Contribution From Other Funds	(13,200)	(13,200)	0
7 Other Revenues	0	1,500	1,500
44 Inter-Departmental Transfers Revenues	0	0	0
	<u>(3,434,553)</u>	<u>(3,394,105)</u>	<u>40,448</u>
<b>PARKS &amp; RECREATION</b>	<u><u>2,048,242</u></u>	<u><u>2,382,196</u></u>	<u><u>333,954</u></u>

**2006 Approved Operating Budget**  
**COMMUNITY SERVICES**  
**Detailed Program Summary BUILDINGS & PROPERTIES**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>COMMUNITY SERVICES</b>			
<b>BUILDINGS &amp; PROPERTIES</b>			
Expenses			
10 Personnel Costs	263,523	295,378	31,855
12 Allowances	5,800	7,800	2,000
21 Professional Technical & Contract Services	345,180	373,466	28,286
23 Communications	89,700	97,500	7,800
24 Materials & Supplies	32,002	31,800	(202)
25 Energy Costs Utilities Taxes Rents & Leases	288,950	323,850	34,900
26 Maintenance & Repairs	142,050	140,250	(1,800)
27 Advertising & Promotion	0	0	0
28 Staff Development	3,700	3,700	0
29 Direct Capital Costs	10,000	11,000	1,000
31 Other Expenses	0	0	0
42 Inter-Departmental Transfers	12,500	12,500	0
43 Transfers to Others	0	0	0
51 Debenture Principal & Interest	0	0	0
	<u>1,193,405</u>	<u>1,297,244</u>	<u>103,839</u>
Revenues			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	(59,262)	(58,512)	750
5 Contribution From Other Funds	0	0	0
44 Inter-Departmental Transfers Revenues	0	0	0
	<u>(59,262)</u>	<u>(58,512)</u>	<u>750</u>
<b>BUILDINGS &amp; PROPERTIES</b>	<u><b>1,134,143</b></u>	<u><b>1,238,732</b></u>	<u><b>104,589</b></u>

**2006 Approved Operating Budget**  
**COMMUNITY SERVICES**  
**Detailed Program Summary LIBRARY SERVICES**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>COMMUNITY SERVICES</b>			
<b>LIBRARY SERVICES</b>			
<b>Expenses</b>			
10 Personnel Costs	819,779	874,907	55,128
12 Allowances	4,800	5,250	450
21 Professional Technical & Contract Services	31,700	31,800	100
22 Insurance	0	0	0
23 Communications	37,000	37,200	200
24 Materials & Supplies	192,825	197,925	5,100
25 Energy Costs Utilities Taxes Rents & Leases	36,000	31,700	(4,300)
26 Maintenance & Repairs	16,600	16,600	0
27 Advertising & Promotion	8,100	8,500	400
28 Staff Development	7,065	7,065	0
29 Direct Capital Costs	0	0	0
31 Other Expenses	24,000	24,000	0
42 Inter-Departmental Transfers	0	10,550	10,550
43 Transfers to Others	0	0	0
	<u>1,177,869</u>	<u>1,245,497</u>	<u>67,628</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(179,733)	(188,733)	(9,000)
3 User Fees & Charges	(36,080)	(40,257)	(4,177)
5 Contribution From Other Funds	(26,000)	(26,000)	0
7 Other Revenues	0	0	0
	<u>(241,813)</u>	<u>(254,990)</u>	<u>(13,177)</u>
<b>LIBRARY SERVICES</b>	<u><u>936,056</u></u>	<u><u>990,507</u></u>	<u><u>54,451</u></u>

**2006 Approved Operating Budget**  
**EMERGENCY SERVICES**  
**Detailed Program Summary**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>EMERGENCY SERVICES</b>			
<b>Expenses</b>			
10 Personnel Costs	7,150,495	7,471,013	320,518
12 Allowances	109,285	68,502	(40,783)
21 Professional Technical & Contract Services	133,015	199,678	66,663
22 Insurance	22,182	22,182	0
23 Communications	127,498	137,898	10,400
24 Materials & Supplies	483,718	453,128	(30,590)
25 Energy Costs Utilities Taxes Rents & Leases	133,300	150,922	17,622
26 Maintenance & Repairs	387,256	367,185	(20,071)
27 Advertising & Promotion	14,619	15,619	1,000
28 Staff Development	70,772	49,472	(21,300)
29 Direct Capital Costs	35,761	35,761	0
31 Other Expenses	48,665	50,165	1,500
41 Contribution to Other Funds	0	274,503	274,503
42 Inter-Departmental Transfers	351,020	466,265	115,245
43 Transfers to Others	74,400	74,400	0
51 Debenture Principal & Interest	0	0	0
	<u>9,141,986</u>	<u>9,836,693</u>	<u>694,707</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(1,916,592)	(1,916,592)	0
3 User Fees & Charges	(236,850)	(386,850)	(150,000)
5 Contribution From Other Funds	(10,000)	(10,000)	0
7 Other Revenues	(25,000)	(25,000)	0
44 Inter-Departmental Transfers Revenues	0	0	0
	<u>(2,188,442)</u>	<u>(2,338,442)</u>	<u>(150,000)</u>
<b>EMERGENCY SERVICES</b>	<b>6,953,544</b>	<b>7,498,251</b>	<b>544,707</b>

**2006 Approved Operating Budget**  
**EMERGENCY SERVICES**  
**Detailed Program Summary ES ADMINISTRATION**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>EMERGENCY SERVICES</b>			
<b>ES ADMINISTRATION</b>			
<b>Expenses</b>			
10 Personnel Costs	516,457	467,146	(49,311)
12 Allowances	0	0	0
21 Professional Technical & Contract Services	4,109	4,109	0
23 Communications	20,251	20,251	0
24 Materials & Supplies	24,893	20,001	(4,892)
25 Energy Costs Utilities Taxes Rents & Leases	21,523	21,523	0
26 Maintenance & Repairs	7,826	1,956	(5,870)
27 Advertising & Promotion	7,631	7,631	0
28 Staff Development	14,468	14,468	0
29 Direct Capital Costs	978	978	0
31 Other Expenses	25,153	25,153	0
41 Contribution to Other Funds	0	72,429	72,429
42 Inter-Departmental Transfers	292,465	316,682	24,217
43 Transfers to Others	0	0	0
	<u>935,754</u>	<u>972,327</u>	<u>36,573</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(2,000)	(2,000)	0
3 User Fees & Charges	(1,000)	(1,000)	0
5 Contribution From Other Funds	(10,000)	(10,000)	0
7 Other Revenues	(25,000)	(25,000)	0
	<u>(38,000)</u>	<u>(38,000)</u>	<u>0</u>
<b>ES ADMINISTRATION</b>	<u><u>897,754</u></u>	<u><u>934,327</u></u>	<u><u>36,573</u></u>

**2006 Approved Operating Budget**  
**EMERGENCY SERVICES**  
**Detailed Program Summary AMBULANCE**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>EMERGENCY SERVICES</b>			
<b>AMBULANCE</b>			
<b>Expenses</b>			
10 Personnel Costs	3,701,551	3,891,215	189,664
12 Allowances	58,953	60,500	1,547
21 Professional Technical & Contract Services	48,000	48,000	0
22 Insurance	0	0	0
23 Communications	23,700	34,100	10,400
24 Materials & Supplies	300,000	313,500	13,500
25 Energy Costs Utilities Taxes Rents & Leases	1,500	1,500	0
26 Maintenance & Repairs	135,500	150,000	14,500
27 Advertising & Promotion	2,000	3,000	1,000
28 Staff Development	47,500	26,200	(21,300)
29 Direct Capital Costs	30,000	30,000	0
31 Other Expenses	1,500	3,000	1,500
41 Contribution to Other Funds	0	202,074	202,074
42 Inter-Departmental Transfers	58,555	8,000	(50,555)
43 Transfers to Others	74,400	74,400	0
	<u>4,483,159</u>	<u>4,845,489</u>	<u>362,330</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(1,820,792)	(1,820,792)	0
3 User Fees & Charges	0	0	0
5 Contribution From Other Funds	0	0	0
7 Other Revenues	0	0	0
44 Inter-Departmental Transfers Revenues	0	0	0
	<u>(1,820,792)</u>	<u>(1,820,792)</u>	<u>0</u>
<b>AMBULANCE</b>	<u><u>2,662,367</u></u>	<u><u>3,024,697</u></u>	<u><u>362,330</u></u>

**2006 Approved Operating Budget**  
**EMERGENCY SERVICES**  
**Detailed Program Summary FIRE AREA SERVICES**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>EMERGENCY SERVICES</b>			
<b>FIRE AREA SERVICES</b>			
Expenses			
10 Personnel Costs	2,506,989	2,668,746	161,757
12 Allowances	49,676	7,346	(42,330)
21 Professional Technical & Contract Services	80,906	147,569	66,663
22 Insurance	22,182	22,182	0
23 Communications	76,014	76,014	0
24 Materials & Supplies	143,074	105,092	(37,982)
25 Energy Costs Utilities Taxes Rents & Leases	110,277	127,899	17,622
26 Maintenance & Repairs	239,038	215,229	(23,809)
27 Advertising & Promotion	782	782	0
28 Staff Development	1,956	1,956	0
31 Other Expenses	16,631	16,631	0
41 Contribution to Other Funds	0	0	0
42 Inter-Departmental Transfers	0	135,475	135,475
43 Transfers to Others	0	0	0
51 Debenture Principal & Interest	0	0	0
	<u>3,247,525</u>	<u>3,524,921</u>	<u>277,396</u>
Revenues			
2 Grants, Donations & Subsidies	(93,800)	(93,800)	0
3 User Fees & Charges	(235,850)	(385,850)	(150,000)
7 Other Revenues	0	0	0
	<u>(329,650)</u>	<u>(479,650)</u>	<u>(150,000)</u>
<b>FIRE AREA SERVICES</b>	<u><b>2,917,875</b></u>	<u><b>3,045,271</b></u>	<u><b>127,396</b></u>

**2006 Approved Operating Budget**  
**EMERGENCY SERVICES**  
**Detailed Program Summary EMERGENCY PLANNING**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>EMERGENCY SERVICES</b>			
<b>EMERGENCY PLANNING</b>			
Expenses			
10 Personnel Costs	0	0	0
23 Communications	3,424	3,424	0
24 Materials & Supplies	978	978	0
27 Advertising & Promotion	978	978	0
28 Staff Development	5,870	5,870	0
31 Other Expenses	4,892	4,892	0
	<u>16,142</u>	<u>16,142</u>	<u>0</u>
<b>EMERGENCY PLANNING</b>	<u><b>16,142</b></u>	<u><b>16,142</b></u>	<u><b>0</b></u>

**2006 Approved Operating Budget**  
**EMERGENCY SERVICES**  
**Detailed Program Summary PREVENTION**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>EMERGENCY SERVICES</b>			
<b>PREVENTION</b>			
<b>Expenses</b>			
10 Personnel Costs	425,498	443,906	18,408
12 Allowances	656	656	0
21 Professional Technical & Contract Services	0	0	0
23 Communications	4,109	4,109	0
24 Materials & Supplies	14,773	13,557	(1,216)
25 Energy Costs Utilities Taxes Rents & Leases	0	0	0
26 Maintenance & Repairs	4,892	0	(4,892)
27 Advertising & Promotion	3,228	3,228	0
28 Staff Development	978	978	0
29 Direct Capital Costs	4,783	4,783	0
31 Other Expenses	489	489	0
42 Inter-Departmental Transfers	0	6,108	6,108
	<u>459,406</u>	<u>477,814</u>	<u>18,408</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	0	0	0
7 Other Revenues	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>
<b>PREVENTION</b>	<u><u>459,406</u></u>	<u><u>477,814</u></u>	<u><u>18,408</u></u>

**2006 Approved Operating Budget  
HEALTH & SOCIAL SERVICES  
Detailed Program Summary**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>HEALTH &amp; SOCIAL SERVICES</b>			
<b>Expenses</b>			
10 Personnel Costs	9,554,976	10,070,248	515,272
12 Allowances	55,375	47,650	(7,725)
21 Professional Technical & Contract Services	3,242,383	6,124,326	2,881,943
22 Insurance	11,475	820	(10,655)
23 Communications	171,650	103,350	(68,300)
24 Materials & Supplies	298,800	302,425	3,625
25 Energy Costs Utilities Taxes Rents & Leases	610,866	668,651	57,785
26 Maintenance & Repairs	31,582	19,000	(12,582)
27 Advertising & Promotion	10,800	8,000	(2,800)
28 Staff Development	115,550	166,565	51,015
29 Direct Capital Costs	78,500	45,700	(32,800)
31 Other Expenses	625,400	688,050	62,650
41 Contribution to Other Funds	84,680	189,319	104,639
42 Inter-Departmental Transfers	336,083	158,034	(178,049)
43 Transfers to Others	22,015,729	20,014,582	(2,001,147)
	<u>37,243,849</u>	<u>38,606,720</u>	<u>1,362,871</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(21,786,201)	(23,113,785)	(1,327,584)
3 User Fees & Charges	(3,188,466)	(3,264,269)	(75,803)
5 Contribution From Other Funds	(105,232)	(36,979)	68,253
7 Other Revenues	(7,000)	(10,000)	(3,000)
10 Personnel Costs	0	0	0
31 Other Expenses	0	47,400	47,400
44 Inter-Departmental Transfers Revenues	(1,054,671)	(870,213)	184,458
	<u>(26,141,570)</u>	<u>(27,247,846)</u>	<u>(1,106,276)</u>
<b>HEALTH &amp; SOCIAL SERVICES</b>	<b>11,102,279</b>	<b>11,358,874</b>	<b>256,595</b>

**2006 Approved Operating Budget**  
**HEALTH & SOCIAL SERVICES**  
**Detailed Program Summary PUBLIC HEALTH**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>HEALTH &amp; SOCIAL SERVICES</b>			
<b>PUBLIC HEALTH</b>			
<b>Expenses</b>			
10 Personnel Costs	0	0	0
24 Materials & Supplies	0	0	0
31 Other Expenses	0	0	0
41 Contribution to Other Funds	0	0	0
43 Transfers to Others	1,858,203	1,850,203	(8,000)
	<u>1,858,203</u>	<u>1,850,203</u>	<u>(8,000)</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	0	0	0
5 Contribution From Other Funds	0	0	0
7 Other Revenues	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>
<b>PUBLIC HEALTH</b>	<u><u>1,858,203</u></u>	<u><u>1,850,203</u></u>	<u><u>(8,000)</u></u>

**2006 Approved Operating Budget**  
**HEALTH & SOCIAL SERVICES**  
**Detailed Program Summary NURSE PRACTITIONER**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>HEALTH &amp; SOCIAL SERVICES</b>			
<b>NURSE PRACTITIONER</b>			
<b>Expenses</b>			
10 Personnel Costs	182,020	6,880	(175,140)
21 Professional Technical & Contract Services	17,500	260,031	242,531
22 Insurance	475	820	345
23 Communications	3,050	5,900	2,850
24 Materials & Supplies	5,350	9,892	4,542
25 Energy Costs Utilities Taxes Rents & Leases	1,231	0	(1,231)
26 Maintenance & Repairs	2,582	0	(2,582)
28 Staff Development	2,600	5,226	2,626
29 Direct Capital Costs	5,000	6,000	1,000
31 Other Expenses	0	0	0
42 Inter-Departmental Transfers	4,000	1,120	(2,880)
	<u>223,808</u>	<u>295,869</u>	<u>72,061</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(209,700)	(239,200)	(29,500)
3 User Fees & Charges	0	0	0
7 Other Revenues	0	0	0
	<u>(209,700)</u>	<u>(239,200)</u>	<u>(29,500)</u>
<b>NURSE PRACTITIONER</b>	<u><u>14,108</u></u>	<u><u>56,669</u></u>	<u><u>42,561</u></u>

**2006 Approved Operating Budget**  
**HEALTH & SOCIAL SERVICES**  
**Detailed Program Summary SOCIAL HOUSING**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>HEALTH &amp; SOCIAL SERVICES</b>			
<b>SOCIAL HOUSING</b>			
Expenses			
10 Personnel Costs	818,522	921,907	103,385
12 Allowances	9,800	9,900	100
21 Professional Technical & Contract Services	0	0	0
23 Communications	19,000	17,700	(1,300)
24 Materials & Supplies	9,500	9,700	200
25 Energy Costs Utilities Taxes Rents & Leases	24,000	26,000	2,000
26 Maintenance & Repairs	4,000	4,500	500
27 Advertising & Promotion	500	500	0
28 Staff Development	14,600	15,900	1,300
29 Direct Capital Costs	10,000	7,000	(3,000)
31 Other Expenses	500	500	0
41 Contribution to Other Funds	0	0	0
42 Inter-Departmental Transfers	50,555	0	(50,555)
43 Transfers to Others	3,786,286	3,717,979	(68,307)
	<u>4,747,263</u>	<u>4,731,586</u>	<u>(15,677)</u>
Revenues			
2 Grants, Donations & Subsidies	(1,403,344)	(1,396,817)	6,527
3 User Fees & Charges	0	(47,400)	(47,400)
5 Contribution From Other Funds	(55,232)	(36,979)	18,253
7 Other Revenues	0	0	0
10 Personnel Costs	0	0	0
31 Other Expenses	0	47,400	47,400
44 Inter-Departmental Transfers Revenues	(891,006)	(864,113)	26,893
	<u>(2,349,582)</u>	<u>(2,297,909)</u>	<u>51,673</u>
<b>SOCIAL HOUSING</b>	<u><u>2,397,681</u></u>	<u><u>2,433,677</u></u>	<u><u>35,996</u></u>

**2006 Approved Operating Budget**  
**HEALTH & SOCIAL SERVICES**  
**Detailed Program Summary VICTORIA MANOR**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>HEALTH &amp; SOCIAL SERVICES</b>			
<b>VICTORIA MANOR</b>			
<b>Expenses</b>			
10 Personnel Costs	6,251,824	6,579,305	327,481
12 Allowances	19,025	10,950	(8,075)
21 Professional Technical & Contract Services	250,000	237,000	(13,000)
22 Insurance	11,000	0	(11,000)
23 Communications	81,000	24,750	(56,250)
24 Materials & Supplies	231,100	218,623	(12,477)
25 Energy Costs Utilities Taxes Rents & Leases	392,600	420,900	28,300
26 Maintenance & Repairs	9,000	5,000	(4,000)
27 Advertising & Promotion	10,000	7,500	(2,500)
28 Staff Development	44,250	70,750	26,500
29 Direct Capital Costs	53,500	27,700	(25,800)
31 Other Expenses	624,500	686,750	62,250
41 Contribution to Other Funds	0	189,319	189,319
42 Inter-Departmental Transfers	151,785	74,230	(77,555)
43 Transfers to Others	20,000	0	(20,000)
	<u>8,149,584</u>	<u>8,552,777</u>	<u>403,193</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(5,437,656)	(5,694,908)	(257,252)
3 User Fees & Charges	(2,770,366)	(2,841,769)	(71,403)
5 Contribution From Other Funds	0	0	0
7 Other Revenues	(7,000)	(10,000)	(3,000)
44 Inter-Departmental Transfers Revenues	(4,000)	(6,100)	(2,100)
	<u>(8,219,022)</u>	<u>(8,552,777)</u>	<u>(333,755)</u>
<b>VICTORIA MANOR</b>	<u><u>(69,438)</u></u>	<u><u>0</u></u>	<u><u>69,438</u></u>

**2006 Approved Operating Budget**  
**HEALTH & SOCIAL SERVICES**  
**Detailed Program Summary SOCIAL SERVICES**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>HEALTH &amp; SOCIAL SERVICES</b>			
<b>SOCIAL SERVICES</b>			
Expenses			
10 Personnel Costs	2,302,610	2,562,156	259,546
12 Allowances	26,550	26,800	250
21 Professional Technical & Contract Services	2,974,883	5,627,295	2,652,412
22 Insurance	0	0	0
23 Communications	68,600	55,000	(13,600)
24 Materials & Supplies	52,850	64,210	11,360
25 Energy Costs Utilities Taxes Rents & Leases	193,035	221,751	28,716
26 Maintenance & Repairs	16,000	9,500	(6,500)
27 Advertising & Promotion	300	0	(300)
28 Staff Development	54,100	74,689	20,589
29 Direct Capital Costs	10,000	5,000	(5,000)
31 Other Expenses	400	800	400
41 Contribution to Other Funds	84,680	0	(84,680)
42 Inter-Departmental Transfers	129,743	82,684	(47,059)
43 Transfers to Others	16,351,240	14,446,400	(1,904,840)
	<u>22,264,991</u>	<u>23,176,285</u>	<u>911,294</u>
Revenues			
2 Grants, Donations & Subsidies	(14,735,501)	(15,782,860)	(1,047,359)
3 User Fees & Charges	(418,100)	(375,100)	43,000
5 Contribution From Other Funds	(50,000)	0	50,000
7 Other Revenues	0	0	0
44 Inter-Departmental Transfers Revenues	(159,665)	0	159,665
	<u>(15,363,266)</u>	<u>(16,157,960)</u>	<u>(794,694)</u>
<b>SOCIAL SERVICES</b>	<u><u>6,901,725</u></u>	<u><u>7,018,325</u></u>	<u><u>116,600</u></u>

**2006 Approved Operating Budget**  
**DEVELOPMENT SERVICES**  
**Detailed Program Summary**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>DEVELOPMENT SERVICES</b>			
<b>Expenses</b>			
10 Personnel Costs	2,088,387	2,311,550	223,163
12 Allowances	22,250	23,450	1,200
21 Professional Technical & Contract Services	536,355	468,055	(68,300)
22 Insurance	0	0	0
23 Communications	52,325	54,175	1,850
24 Materials & Supplies	100,684	58,450	(42,234)
25 Energy Costs Utilities Taxes Rents & Leases	99,250	24,450	(74,800)
26 Maintenance & Repairs	32,350	80,100	47,750
27 Advertising & Promotion	140,849	146,394	5,545
28 Staff Development	63,713	61,755	(1,958)
29 Direct Capital Costs	5,000	3,750	(1,250)
31 Other Expenses	46,550	43,850	(2,700)
41 Contribution to Other Funds	216,175	353,150	136,975
42 Inter-Departmental Transfers	2,000	67,490	65,490
43 Transfers to Others	593,740	622,896	29,156
51 Debenture Principal & Interest	0	0	0
	<u>3,999,628</u>	<u>4,319,515</u>	<u>319,887</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(306,142)	(298,500)	7,642
3 User Fees & Charges	(1,409,415)	(1,396,465)	12,950
5 Contribution From Other Funds	(93,060)	(91,860)	1,200
7 Other Revenues	(77,500)	(307,005)	(229,505)
44 Inter-Departmental Transfers Revenues	(2,300)	(1,500)	800
	<u>(1,888,417)</u>	<u>(2,095,330)</u>	<u>(206,913)</u>
<b>DEVELOPMENT SERVICES</b>	<b>2,111,211</b>	<b>2,224,185</b>	<b>112,974</b>

**2006 Approved Operating Budget**  
**DEVELOPMENT SERVICES**  
**Detailed Program Summary AGGREGATE RESOURCES**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>DEVELOPMENT SERVICES</b>			
<b>AGGREGATE RESOURCES</b>			
Expenses			
12 Allowances	0	4,400	4,400
	<u>0</u>	<u>4,400</u>	<u>4,400</u>
<b>AGGREGATE RESOURCES</b>	<u><u>0</u></u>	<u><u>4,400</u></u>	<u><u>4,400</u></u>

**2006 Approved Operating Budget**  
**DEVELOPMENT SERVICES**  
**Detailed Program Summary ECONOMIC DEVELOPMENT**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>DEVELOPMENT SERVICES</b>			
<b>ECONOMIC DEVELOPMENT</b>			
<b>Expenses</b>			
10 Personnel Costs	405,610	332,050	(73,560)
12 Allowances	1,250	2,550	1,300
21 Professional Technical & Contract Services	310,080	288,555	(21,525)
23 Communications	26,150	25,500	(650)
24 Materials & Supplies	31,434	21,050	(10,384)
25 Energy Costs Utilities Taxes Rents & Leases	27,950	23,450	(4,500)
26 Maintenance & Repairs	750	750	0
27 Advertising & Promotion	113,099	117,944	4,845
28 Staff Development	31,600	30,005	(1,595)
29 Direct Capital Costs	500	500	0
31 Other Expenses	32,750	30,300	(2,450)
41 Contribution to Other Funds	129,750	290,000	160,250
42 Inter-Departmental Transfers	2,000	0	(2,000)
43 Transfers to Others	26,133	1,000	(25,133)
51 Debenture Principal & Interest	0	0	0
	<u>1,139,056</u>	<u>1,163,654</u>	<u>24,598</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(306,142)	(298,500)	7,642
3 User Fees & Charges	(30,415)	(29,015)	1,400
5 Contribution From Other Funds	(93,060)	(91,860)	1,200
7 Other Revenues	(77,300)	(307,000)	(229,700)
44 Inter-Departmental Transfers Revenues	0	0	0
	<u>(506,917)</u>	<u>(726,375)</u>	<u>(219,458)</u>
<b>ECONOMIC DEVELOPMENT</b>	<u><u>632,139</u></u>	<u><u>437,279</u></u>	<u><u>(194,860)</u></u>

**2006 Approved Operating Budget**  
**DEVELOPMENT SERVICES**  
**Detailed Program Summary BUILDING/BY-LAW/MUNICIPAL LAW ENFORCEMENT**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>DEVELOPMENT SERVICES</b>			
<b>BUILDING/BY-LAW/MUNICIPAL LAW ENFOR</b>			
<b>Expenses</b>			
10 Personnel Costs	989,961	1,170,021	180,060
12 Allowances	4,500	3,000	(1,500)
21 Professional Technical & Contract Services	83,275	101,000	17,725
22 Insurance	0	0	0
23 Communications	14,525	16,175	1,650
24 Materials & Supplies	55,300	25,500	(29,800)
25 Energy Costs Utilities Taxes Rents & Leases	69,500	0	(69,500)
26 Maintenance & Repairs	28,100	77,350	49,250
27 Advertising & Promotion	5,050	6,050	1,000
28 Staff Development	25,120	23,420	(1,700)
29 Direct Capital Costs	4,000	2,500	(1,500)
31 Other Expenses	7,000	9,450	2,450
41 Contribution to Other Funds	84,925	20,150	(64,775)
42 Inter-Departmental Transfers	0	67,490	67,490
43 Transfers to Others	0	0	0
	<u>1,371,256</u>	<u>1,522,106</u>	<u>150,850</u>
<b>Revenues</b>			
3 User Fees & Charges	(1,050,100)	(1,054,800)	(4,700)
5 Contribution From Other Funds	0	0	0
7 Other Revenues	0	0	0
44 Inter-Departmental Transfers Revenues	0	0	0
	<u>(1,050,100)</u>	<u>(1,054,800)</u>	<u>(4,700)</u>
<b>BUILDING/BY-LAW/MUNICIPAL LAW ENFORCEMENT</b>	<u><u>321,156</u></u>	<u><u>467,306</u></u>	<u><u>146,150</u></u>

**2006 Approved Operating Budget**  
**DEVELOPMENT SERVICES**  
**Detailed Program Summary PLANNING & DEVELOPMENT**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>DEVELOPMENT SERVICES</b>			
<b>PLANNING &amp; DEVELOPMENT</b>			
Expenses			
10 Personnel Costs	692,816	809,479	116,663
12 Allowances	16,500	13,500	(3,000)
21 Professional Technical & Contract Services	143,000	78,500	(64,500)
23 Communications	11,650	12,500	850
24 Materials & Supplies	13,950	11,900	(2,050)
25 Energy Costs Utilities Taxes Rents & Leases	1,800	1,000	(800)
26 Maintenance & Repairs	3,500	2,000	(1,500)
27 Advertising & Promotion	22,700	22,400	(300)
28 Staff Development	6,993	8,330	1,337
29 Direct Capital Costs	500	750	250
31 Other Expenses	6,800	4,100	(2,700)
41 Contribution to Other Funds	1,500	43,000	41,500
42 Inter-Departmental Transfers	0	0	0
43 Transfers to Others	0	0	0
	<u>921,709</u>	<u>1,007,459</u>	<u>85,750</u>
Revenues			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	(328,900)	(312,650)	16,250
5 Contribution From Other Funds	0	0	0
7 Other Revenues	(200)	(5)	195
44 Inter-Departmental Transfers Revenues	(2,300)	(1,500)	800
	<u>(331,400)</u>	<u>(314,155)</u>	<u>17,245</u>
<b>PLANNING &amp; DEVELOPMENT</b>	<u><u>590,309</u></u>	<u><u>693,304</u></u>	<u><u>102,995</u></u>

**2006 Approved Operating Budget**  
**DEVELOPMENT SERVICES**  
**Detailed Program Summary CONSERVATION AUTHORITIES**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>DEVELOPMENT SERVICES</b>			
<b>CONSERVATION AUTHORITIES</b>			
Expenses			
10 Personnel Costs	0	0	0
41 Contribution to Other Funds	0	0	0
43 Transfers to Others	567,607	621,896	54,289
	<u>567,607</u>	<u>621,896</u>	<u>54,289</u>
<b>CONSERVATION AUTHORITIES</b>	<u><u>567,607</u></u>	<u><u>621,896</u></u>	<u><u>54,289</u></u>

**2006 Approved Operating Budget**  
**PUBLIC WORKS**  
**Detailed Program Summary**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>PUBLIC WORKS</b>			
<b>Expenses</b>			
10 Personnel Costs	7,229,470	7,559,418	329,948
12 Allowances	61,360	0	(61,360)
21 Professional Technical & Contract Services	6,076,386	6,451,842	375,456
22 Insurance	50,000	0	(50,000)
23 Communications	109,575	0	(109,575)
24 Materials & Supplies	4,769,886	5,965,433	1,195,547
25 Energy Costs Utilities Taxes Rents & Leases	423,895	0	(423,895)
26 Maintenance & Repairs	20,250	0	(20,250)
27 Advertising & Promotion	94,800	0	(94,800)
28 Staff Development	42,995	0	(42,995)
29 Direct Capital Costs	11,500	0	(11,500)
31 Other Expenses	271,421	0	(271,421)
41 Contribution to Other Funds	875,180	1,273,811	398,631
42 Inter-Departmental Transfers	3,847,405	4,193,469	346,064
43 Transfers to Others	25,000	0	(25,000)
51 Debenture Principal & Interest	0	0	0
	<u>23,909,123</u>	<u>25,443,973</u>	<u>1,534,850</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(1,319,171)	(1,318,861)	310
3 User Fees & Charges	(2,303,758)	(3,318,070)	(1,014,312)
5 Contribution From Other Funds	(7,328)	(7,000)	328
7 Other Revenues	(121,729)	(50)	121,679
44 Inter-Departmental Transfers Revenues	(4,190,967)	(4,627,717)	(436,750)
	<u>(7,942,953)</u>	<u>(9,271,698)</u>	<u>(1,328,745)</u>
<b>PUBLIC WORKS</b>	<b>15,966,170</b>	<b>16,172,275</b>	<b>206,105</b>

**2006 Approved Operating Budget**  
**PUBLIC WORKS**  
**Detailed Program Summary DIRECTORS OFFICE**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>PUBLIC WORKS</b>			
<b>DIRECTORS OFFICE</b>			
<b>Expenses</b>			
10 Personnel Costs	208,047	182,276	(25,771)
12 Allowances	5,610	0	(5,610)
21 Professional Technical & Contract Services	0	32,000	32,000
23 Communications	900	0	(900)
24 Materials & Supplies	1,600	42,600	41,000
28 Staff Development	1,000	0	(1,000)
29 Direct Capital Costs	1,500	0	(1,500)
31 Other Expenses	4,000	0	(4,000)
42 Inter-Departmental Transfers	9,000	9,000	0
43 Transfers to Others	25,000	0	(25,000)
	<u>256,657</u>	<u>265,876</u>	<u>9,219</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	0	0	0
3 User Fees & Charges	(7,000)	(15,400)	(8,400)
7 Other Revenues	0	0	0
	<u>(7,000)</u>	<u>(15,400)</u>	<u>(8,400)</u>
<b>DIRECTORS OFFICE</b>	<u><u>249,657</u></u>	<u><u>250,476</u></u>	<u><u>819</u></u>

**2006 Approved Operating Budget**  
**PUBLIC WORKS**  
**Detailed Program Summary AIRPORT**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>PUBLIC WORKS</b>			
<b>AIRPORT</b>			
<b>Expenses</b>			
10 Personnel Costs	3,340	10,900	7,560
21 Professional Technical & Contract Services	37,500	92,402	54,902
23 Communications	1,800	0	(1,800)
24 Materials & Supplies	115,000	105,862	(9,138)
25 Energy Costs Utilities Taxes Rents & Leases	4,120	0	(4,120)
26 Maintenance & Repairs	0	0	0
41 Contribution to Other Funds	0	0	0
42 Inter-Departmental Transfers	2,000	9,276	7,276
43 Transfers to Others	0	0	0
	<u>163,760</u>	<u>218,440</u>	<u>54,680</u>
<b>Revenues</b>			
3 User Fees & Charges	(153,000)	(166,000)	(13,000)
5 Contribution From Other Funds	0	0	0
7 Other Revenues	0	0	0
	<u>(153,000)</u>	<u>(166,000)</u>	<u>(13,000)</u>
<b>AIRPORT</b>	<u><u>10,760</u></u>	<u><u>52,440</u></u>	<u><u>41,680</u></u>

**2006 Approved Operating Budget**  
**PUBLIC WORKS**  
**Detailed Program Summary CEMETERIES**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>PUBLIC WORKS</b>			
<b>CEMETERIES</b>			
Expenses			
10 Personnel Costs	33,288	87,085	53,797
21 Professional Technical & Contract Services	56,128	34,200	(21,928)
23 Communications	660	0	(660)
24 Materials & Supplies	9,540	10,850	1,310
25 Energy Costs Utilities Taxes Rents & Leases	4,240	0	(4,240)
26 Maintenance & Repairs	0	0	0
28 Staff Development	225	0	(225)
29 Direct Capital Costs	10,000	0	(10,000)
31 Other Expenses	0	0	0
42 Inter-Departmental Transfers	12,192	25,457	13,265
43 Transfers to Others	0	0	0
	<u>126,273</u>	<u>157,592</u>	<u>31,319</u>
Revenues			
2 Grants, Donations & Subsidies	(5,250)	(2,600)	2,650
3 User Fees & Charges	(85,209)	(78,250)	6,959
5 Contribution From Other Funds	(7,328)	(7,000)	328
7 Other Revenues	(50)	(50)	0
	<u>(97,837)</u>	<u>(87,900)</u>	<u>9,937</u>
<b>CEMETERIES</b>	<u><u>28,436</u></u>	<u><u>69,692</u></u>	<u><u>41,256</u></u>

**2006 Approved Operating Budget**  
**PUBLIC WORKS**  
**Detailed Program Summary ENGINEERING**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>PUBLIC WORKS</b>			
<b>ENGINEERING</b>			
Expenses			
10 Personnel Costs	364,990	374,881	9,891
12 Allowances	2,000	0	(2,000)
21 Professional Technical & Contract Services	179,000	203,500	24,500
23 Communications	5,800	0	(5,800)
24 Materials & Supplies	7,300	2,000	(5,300)
25 Energy Costs Utilities Taxes Rents & Leases	0	0	0
26 Maintenance & Repairs	1,000	0	(1,000)
28 Staff Development	7,800	0	(7,800)
31 Other Expenses	0	0	0
42 Inter-Departmental Transfers	9,000	20,000	11,000
	<u>576,890</u>	<u>600,381</u>	<u>23,491</u>
Revenues			
2 Grants, Donations & Subsidies	0	(4,200)	(4,200)
3 User Fees & Charges	0	(103,700)	(103,700)
7 Other Revenues	0	0	0
	<u>0</u>	<u>(107,900)</u>	<u>(107,900)</u>
<b>ENGINEERING</b>	<u><u>576,890</u></u>	<u><u>492,481</u></u>	<u><u>(84,409)</u></u>

**2006 Approved Operating Budget**  
**PUBLIC WORKS**  
**Detailed Program Summary FLEET**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>PUBLIC WORKS</b>			
<b>FLEET</b>			
<b>Expenses</b>			
10 Personnel Costs	623,884	605,611	(18,273)
21 Professional Technical & Contract Services	379,306	443,500	64,194
23 Communications	24,545	0	(24,545)
24 Materials & Supplies	1,755,995	2,032,300	276,305
25 Energy Costs Utilities Taxes Rents & Leases	0	0	0
26 Maintenance & Repairs	3,050	0	(3,050)
28 Staff Development	125	0	(125)
31 Other Expenses	72,000	0	(72,000)
41 Contribution to Other Funds	600,000	800,000	200,000
42 Inter-Departmental Transfers	21,000	5,700	(15,300)
	<u>3,479,905</u>	<u>3,887,111</u>	<u>407,206</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(2,000)	0	2,000
3 User Fees & Charges	0	0	0
5 Contribution From Other Funds	0	0	0
7 Other Revenues	(96,679)	0	96,679
44 Inter-Departmental Transfers Revenues	(4,190,967)	(4,627,717)	(436,750)
	<u>(4,289,646)</u>	<u>(4,627,717)</u>	<u>(338,071)</u>
<b>FLEET</b>	<u><b>(809,741)</b></u>	<u><b>(740,606)</b></u>	<u><b>69,135</b></u>

**2006 Approved Operating Budget**  
**PUBLIC WORKS**  
**Detailed Program Summary ROADS & BRIDGES**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>PUBLIC WORKS</b>			
<b>ROADS &amp; BRIDGES</b>			
<b>Expenses</b>			
10 Personnel Costs	5,055,366	5,160,491	105,125
12 Allowances	48,750	0	(48,750)
21 Professional Technical & Contract Services	1,196,547	1,239,085	42,538
22 Insurance	50,000	0	(50,000)
23 Communications	71,920	0	(71,920)
24 Materials & Supplies	2,506,851	3,320,221	813,370
25 Energy Costs Utilities Taxes Rents & Leases	401,535	0	(401,535)
26 Maintenance & Repairs	16,200	0	(16,200)
27 Advertising & Promotion	2,800	0	(2,800)
28 Staff Development	30,845	0	(30,845)
29 Direct Capital Costs	0	0	0
31 Other Expenses	195,421	0	(195,421)
41 Contribution to Other Funds	(174,049)	91,250	265,299
42 Inter-Departmental Transfers	3,149,913	3,399,967	250,054
43 Transfers to Others	0	0	0
51 Debenture Principal & Interest	0	0	0
	<u>12,552,099</u>	<u>13,211,014</u>	<u>658,915</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(454,560)	(453,000)	1,560
3 User Fees & Charges	(195,249)	(180,400)	14,849
5 Contribution From Other Funds	0	0	0
7 Other Revenues	(25,000)	0	25,000
44 Inter-Departmental Transfers Revenues	0	0	0
	<u>(674,809)</u>	<u>(633,400)</u>	<u>41,409</u>
<b>ROADS &amp; BRIDGES</b>	<u><u>11,877,290</u></u>	<u><u>12,577,614</u></u>	<u><u>700,324</u></u>

**2006 Approved Operating Budget**  
**PUBLIC WORKS**  
**Detailed Program Summary TRANSIT**

<u>Program</u>	<u>2005 Approved Budget</u>	<u>2006 Approved Budget</u>	<u>\$ Variance</u>
<b>PUBLIC WORKS</b>			
<b>TRANSIT</b>			
<b>Expenses</b>			
10 Personnel Costs	153,558	209,129	55,571
21 Professional Technical & Contract Services	17,000	17,000	0
23 Communications	300	0	(300)
24 Materials & Supplies	4,000	4,100	100
31 Other Expenses	0	0	0
41 Contribution to Other Funds	449,229	382,561	(66,668)
42 Inter-Departmental Transfers	320,000	326,600	6,600
43 Transfers to Others	0	0	0
	<u>944,087</u>	<u>939,390</u>	<u>(4,697)</u>
<b>Revenues</b>			
2 Grants, Donations & Subsidies	(382,361)	(382,561)	(200)
3 User Fees & Charges	(97,000)	(109,720)	(12,720)
7 Other Revenues	0	0	0
44 Inter-Departmental Transfers Revenues	0	0	0
	<u>(479,361)</u>	<u>(492,281)</u>	<u>(12,920)</u>
<b>TRANSIT</b>	<u><u>464,726</u></u>	<u><u>447,109</u></u>	<u><u>(17,617)</u></u>

**2006 Approved Operating Budget**  
**PUBLIC WORKS**  
**Detailed Program Summary WASTE MANAGEMENT**

Program	2005 Approved Budget	2006 Approved Budget	\$ Variance
<b>PUBLIC WORKS</b>			
<b>WASTE MANAGEMENT</b>			
Expenses			
10 Personnel Costs	786,997	929,045	142,048
12 Allowances	5,000	0	(5,000)
21 Professional Technical & Contract Services	4,210,905	4,390,155	179,250
23 Communications	3,650	0	(3,650)
24 Materials & Supplies	369,600	447,500	77,900
25 Energy Costs Utilities Taxes Rents & Leases	14,000	0	(14,000)
27 Advertising & Promotion	92,000	0	(92,000)
28 Staff Development	3,000	0	(3,000)
31 Other Expenses	0	0	0
41 Contribution to Other Funds	0	0	0
42 Inter-Departmental Transfers	324,300	397,469	73,169
43 Transfers to Others	0	0	0
	<u>5,809,452</u>	<u>6,164,169</u>	<u>354,717</u>
Revenues			
2 Grants, Donations & Subsidies	(475,000)	(476,500)	(1,500)
3 User Fees & Charges	(1,766,300)	(2,664,600)	(898,300)
5 Contribution From Other Funds	0	0	0
7 Other Revenues	0	0	0
	<u>(2,241,300)</u>	<u>(3,141,100)</u>	<u>(899,800)</u>
<b>WASTE MANAGEMENT</b>	<u><b>3,568,152</b></u>	<u><b>3,023,069</b></u>	<u><b>(545,083)</b></u>